



Appendix C: Findings of the Environmental Scan

Table C-16: Selected Public Health Frameworks: Strategic Goals, Objectives/Strategies, Outcomes/Measures

Jurisdiction	Title of Framework	Strategic Goals				Equity Reference
		Strategic Goals	Objectives/Strategies	Outcomes/Measures	Operationalized Through	
British Columbia	"Promote, Protect, Prevent: Our Health Begins Here" BC's Guiding Framework for Public Health. March 2013	<p>Goal 1 - Healthy Living & Healthy Communities</p> <p>Goal 2 - Maternal, Child & Family Health</p> <p>Goal 3 - Positive Mental Health & Prevention of Substance Harms</p> <p>Goal 4 - Communicable Disease Prevention</p> <p>Goal 5 - Injury Prevention</p> <p>Goal 6 - Environmental Health</p> <p>Goal 7 - Public Health Emergency Management</p>	<p><u>Goal 1 - Healthy Living & Healthy Communities</u></p> <ol style="list-style-type: none"> 1. Improve the health of children through enhanced health-education partnerships to increase the implementation of school-based healthy living programs such as physical activity, healthy eating and living tobacco-free. 2. Collaborate with local governments to create health-promoting environments and community-based programs that encourage British Columbians to make healthy choices. 3. Enhance workplace wellness by supporting employers to implement policies and programs that protect the health of their workers and encourage positive health practices. 	<p><u>Goal 1 - Healthy Living & Healthy Communities</u></p> <ul style="list-style-type: none"> • The proportion of British Columbians (age 12+) who consume at least 5 servings of fruit and vegetables per day • The percentage of British Columbians who are meeting the guidelines for physical activity • The percentage of British Columbians (age 15+) who smoke • The percentage of BC students in grades 3, 4, 7, 10 and 12 who report that at school, they are learning how to stay healthy <p><u>Goal 2 - Maternal, Child & Family Health</u></p> <ul style="list-style-type: none"> • The rate of low weight singleton births (per 1,000). • The percentage of new mothers who report smoking during pregnancy. • The rate of hazardous drinking among women of reproductive age. 	<p>Programs, Action Plans and Strategies:</p> <p><u>Goal 1 - Healthy Living & Healthy Communities</u></p> <ul style="list-style-type: none"> • Healthy Families BC • Tobacco Control Strategy • Healthy Minds, Healthy People • Age-Friendly Communities <p><u>Goal 2 - Maternal, Child & Family Health</u></p> <ul style="list-style-type: none"> • Provincial Perinatal Depression Framework • Healthy Minds, Healthy People • Fetal Alcohol Spectrum Disorder Strategy • Women's Health Strategy • Tripartite First Nations Health Plan • Community Care and Assisted Living Act • Child Care Licensing Regulation • Healthy Start <p><u>Goal 3 - Positive Mental Health & Prevention of Substance Harms</u></p> <ul style="list-style-type: none"> • Healthy Minds, Healthy People 	<p>Health Status: wellness, well-being</p> <p>Root Causes: risk factors, environments, social determinants (gender, indigeneity, rural/remote)</p> <p>Populations: vulnerable, at risk</p> <p>Interventions: targeting within universalism</p>



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		<p><u>Goal 2 - Maternal, Child & Family Health</u></p> <ol style="list-style-type: none"> 1. Enhance the health of all women during their childbearing years and the health of women during pregnancy and the postpartum period through universal and targeted screening, perinatal health programs and maternity care planning. 2. Improve the health of infants, children and youth through health promotion strategies that address risk factors that impact healthy physical, social and emotional development. 3. Enhance the health of women in rural or remote areas, including First Nations and Aboriginal communities, by improving access to perinatal and public health services and resources. <p><u>Goal 3 - Positive Mental Health & Prevention of Substance Harms</u></p> <ol style="list-style-type: none"> 1. Promote positive mental 	<p><u>Goal 2 - Maternal, Child & Family Health</u></p> <ul style="list-style-type: none"> • The percentage of children who are not vulnerable on any Early Development Indicator Dimensions. <p><u>Goal 3 - Positive Mental Health & Prevention of Substance Harms</u></p> <ul style="list-style-type: none"> • The percentage of British Columbians who experience positive mental health. • The percentage of young BC children who are not vulnerable in terms of social development. • The percentage of young BC children who are not vulnerable in terms of emotional development. • Among BC students who use alcohol or cannabis, the percentage who first use before the age of 15. • The proportion of British Columbians (age 15+) who engage in hazardous drinking. <p><u>Goal 4 - Communicable Disease Prevention</u></p> <ul style="list-style-type: none"> • Immunization coverage rates up-to-date by second birthday in accordance with the routine childhood immunization schedule. • The incidence of hepatitis C among repeat testers per year (per 1,000). 	<ul style="list-style-type: none"> • First Nations and Aboriginal Mental Wellness and Substance Use Plan • Harm Reduction Strategies and Services Policy • Harm Reduction: A British Columbia Community Guide • <i>Community Care and Assisted Living Act</i> <p><u>Goal 4 - Communicable Disease Prevention</u></p> <ul style="list-style-type: none"> • Tuberculosis Strategy • Immunize BC • Tripartite First Nations Health Plan • Harm Reduction: A British Columbia Community Guide • Viral Hepatitis Framework—Healthy Pathways Forward • STOP HIV/AIDS Framework—From Hope to Health: Towards an AIDS-free Generation <p><u>Goal 5 - Injury Prevention</u></p> <ul style="list-style-type: none"> • Seniors Action Plan • Seniors Healthy Living Framework • Tripartite First Nations Health Plan <p><u>Goal 6 - Environmental Health</u></p> <ul style="list-style-type: none"> • Action Plan for Safe Drinking Water 	



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			<p>health and well-being in settings such as homes, schools, workplaces and care facilities through cross-sectoral partnerships and evidence-based action.</p> <p>2. Reduce the harms associated with substances and related health issues through policies and targeted programs that address specific social, environmental and individual risk and protective factors.</p> <p>3. Reduce the harms associated with hazardous drinking by promoting a culture of moderation related to alcohol use.</p> <p><u>Goal 4 - Communicable Disease Prevention</u></p> <p>1. Prevent and reduce communicable disease transmission through public health measures and initiatives such as immunization, community health promotion and prevention, harm reduction and treatment as prevention programs.</p>	<ul style="list-style-type: none"> • The percentage of newly diagnosed HIV cases with CD4 at diagnosis >500. • Condom use among sexually active adolescents. • The percentage of young women (ages 18-24) who have had a test for chlamydia in the previous year. <p><u>Goal 5 - Injury Prevention</u></p> <ul style="list-style-type: none"> • The age-standardized hospitalization rate for unintentional injuries (per 1,000). • The age-standardized mortality rate for unintentional injuries (per 100,000). • The age-standardized rate of fall-related hospitalizations for British Columbians age 75+ (per 1,000). <p><u>Goal 6 - Environmental Health</u></p> <ul style="list-style-type: none"> • Shigatoxigenic E. Coli rate (per 100,000). • The percentage of households reporting that they boiled their drinking water during the previous 12 months as a result of boil water orders. • The percentage of persons residing in licensed community care facilities rated as low risk, based on inspections by health 	<ul style="list-style-type: none"> • <i>Community Care and Assisted Living Act</i> <p><u>Goal 7 - Public Health Emergency Management</u></p> <ul style="list-style-type: none"> • Pandemic Plan



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			2. Reduce morbidity and mortality associated with communicable disease through screening and early detection, rapid response to communicable disease cases and outbreaks and effective use of therapies. <u>Goal 5 - Injury Prevention</u>	authority licensing officers. <u>Goal 7 - Public Health Emergency Management</u> <ul style="list-style-type: none"> The number of health authorities (including the First Nations Health Authority) with a pandemic influenza response plan that aligns with the Ministry plan. The number of health authorities (including the First Nations Health Authority) that have participated in an emergency exercise with a public health component in the last two years. 	
			1. Build a culture of safety at work, home and play by increasing awareness of injury risks, implementing prevention education and taking priority actions, such as designing and developing safe environments, systems and products. 2. Reduce the incidence of falls, fall-related injuries and fall-related risk factors among seniors in BC through surveillance, enhanced community capacity, public information and evidence-based prevention measures. 3. Reduce the incidence of injuries among children and youth in BC through physical and social environmental		



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			<p>modifications and increased awareness of safety-promoting behaviours.</p> <p><u>Goal 6 - Environmental Health</u></p> <ol style="list-style-type: none"> 1. Improve the safety of drinking water for British Columbians by implementing actions under the Action Plan for Safe Drinking Water. 2. Reduce the incidence of foodborne illness by improving current food safety policies and practices, and improving outcomes in food facilities. 3. Reduce risks to human health through partnerships that improve the stewardship of food, water, land and air. 4. Protect the health, safety and well-being of individuals being cared for in licensed community care facilities through ongoing inspection, risk assessment, monitoring and enforcement of legislation, policy and guidelines. 		



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			<p><u>Goal 7 - Public Health Emergency Management</u></p> <ol style="list-style-type: none"> 1. Increase the preparedness and responsiveness of the public health system by running regular exercises and training and ensuring all health authorities have public health emergency management plans in place. 2. Protect British Columbians by reducing the impact of a pandemic on society through surveillance efforts that can identify and track health risks and through planning, preparedness and response efforts that minimize exposure and transmission of pandemic viruses. 3. Protect British Columbians through public health response to health risks from natural disasters such as floods, forest fires or earthquakes. 		
Alberta	<p><i>Alberta's Strategic Approach to Health and Wellness.</i> March 2014.</p>	<ol style="list-style-type: none"> 1. Improving the health knowledge, skills and behaviours of individuals 	<ul style="list-style-type: none"> • Create communities that support health and wellness • Enhance every Albertans' quality of life • Prevent disease and injury 		<p>Health Status: wellness Root Causes: socioeconomic</p>



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		and families 2. Building communities that create wellness 3. Improving social and economic supports for wellness 4. Strengthening primary prevention with primary health care 5. Building healthy public policy	<ul style="list-style-type: none"> Promote health and wellness Prolong life expectancy 		
	Social Policy Framework. February 2013.	1. Early Childhood Development 2. Poverty Reduction Strategy 3. Common Service Access 4. Primary Health Care Initiatives 5. Results-based Budgeting 6. Partner with First Nations, Métis, and Inuit communities 7. Safe Communities	The ultimate purpose of the framework is to have social policies, programs, and systems that produce better results (also known as “outcomes”). Albertans will be: <ul style="list-style-type: none"> Safe—Live free from fear of abuse and violence. Healthy—Achieve the highest attainable standards of health and well-being. Secure and Resilient—Support themselves and their households through safe work and career 	<ul style="list-style-type: none"> A Plan for Alberta - Ending Homelessness in 10 years Aboriginal and Urban Aboriginal Strategies (Alberta Health Services Aboriginal Health Program; First Nations Agencies; Alberta Cancer Plan Alberta Continuing Care Strategy—Aging in the Right Place Creating Connections: Alberta’s Addiction and Mental Health Strategy Fetal Alcohol Spectrum Disorder 10-Year Strategic Plan Land-use Framework Primary Care Initiative 	<p>Populations: vulnerable, at-risk</p> <p>Root Causes: social determinants (indigeneity, security (income, housing), social safety net, social inclusion)</p>



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		8. 10-Year Plan to End Homelessness	opportunities, with access to effective income supports when in financial need. <ul style="list-style-type: none"> • Lifelong Learners— Develop the knowledge, skills, and commitment to learning necessary to realize their potential and participate in society. • Included—Feel welcomed in the communities where they live, learn, and work. • Active and Engaged— Explore opportunities to participate in recreational activities and cultural experiences, and to engage in Albertan society. 		<ul style="list-style-type: none"> • Safe Communities Initiatives • Shaping Alberta’s Future: Report of the Premier’s Council for Economic Strategy • Tobacco Reduction Strategy 	
Saskatchewan	People Before Systems: Transforming the Experience of Disability in Saskatchewan The Saskatchewan Disability Strategy June 2015	Priority Outcome Areas: <ol style="list-style-type: none"> 1. Putting People Before Systems 2. Safeguarding Rights and Safety 3. Increasing Economic and Social Inclusion 4. Building Personal and Community Capacity 	<u>Putting People Before Systems</u> <ol style="list-style-type: none"> 1. Shifting Accountability: Make disability programs and services, within and outside Government, accountable to the people they support. 2. Making Eligibility Fair: Adopt fair eligibility rules that focus on the impact of disability rather than simply medical diagnosis. 3. Coordinating and Navigating The System: 		**strategy outlines a series of places to start, but does not present specific programs	Root Causes: social determinants (disability, indigeneity, social inclusion) Interventions: remove barriers



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	<ul style="list-style-type: none"> 5. Creating Accessible Communities 6. Becoming an Inclusive Province 	<p>Improve access to information, intake and service delivery so that people are able to easily navigate and experience a seamless and coordinated system of disability programs and services.</p> <p><u>Safeguarding Rights and Safety</u></p> <ul style="list-style-type: none"> 4. Upholding Rights and Safety: Promote and protect the rights of people experiencing disability and improve responses to violence, abuse and neglect so they can live safely in their communities. 5. Inclusion of Aboriginal People – First Nations, Métis and Inuit people experiencing disability are well-supported regardless of their home community. <p><u>Increasing Economic and Social Inclusion</u></p> <ul style="list-style-type: none"> 6. Inclusion in the Economy: Expand opportunities for people experiencing disability to contribute to the economy and address the extra costs of disability. 			



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			<p><u>Building Personal and Community Capacity</u></p> <p>7. Accessing Personal Supports: Improve access to the supports that people experiencing disability need to live in their community.</p> <p>8. Focus on Development and Lifelong Learning: Remove barriers to inclusive quality education, early development programming and lifelong learning so that people experiencing disability have the opportunity to realize their potential.</p> <p>9. Valuing Families: Promote the value of family caregivers and help families provide quality care and support to family members experiencing disability.</p> <p>10. Building Capacity of Service Providers: Support disability service providers in developing the skills and resources needed to provide effective and respectful care and services.</p>		



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			<p><u>Creating Accessible Communities</u></p> <p>11. Creating Accessible Communities For All: Create communities to meet the needs of all citizens.</p> <p><u>Becoming an Inclusive Province</u></p> <p>12. Becoming An Inclusive Province: Champion and commit the resources needed to advance a vision of Saskatchewan as an inclusive province that is welcoming, responsive, innovative and accessible so that people who experience disability can live the life they choose.</p>			
Manitoba	<p><i>All Aboard: Manitoba's Poverty Reduction and Social Inclusion Strategy</i></p> <p>May 2012</p>	<p>Pillar One: Safe, Affordable Housing in Supportive Communities</p> <p>Pillar Two: Education, Jobs and Income Support</p> <p>Pillar Three: Strong, Healthy Families</p> <p>Pillar Four: Accessible, Co-ordinated Services</p>	<p><u>Pillar One: Safe, Affordable Housing in Supportive Communities</u></p> <ul style="list-style-type: none"> To ensure that Manitobans have access to safe, adequate and affordable housing. To ensure that people living in Manitoba communities and neighbourhoods are well supported, leading to greater social inclusion. 	<p><u>Pillar One: Safe, Affordable Housing in Supportive Communities</u></p> <ol style="list-style-type: none"> Total units of social and affordable housing supported by Manitoba Housing and Renewal Corporation (MHRC). New households served through MHRC programs and services. Households in Core Housing Need. Sense of community belonging. 	<p><u>Pillar One: Safe, Affordable Housing in Supportive Communities</u></p> <ul style="list-style-type: none"> HOMEWorks! Long-term Housing Strategy HOMEWorks! Homeless Strategy The Winnipeg Regeneration Strategy Neighbourhoods Alive! Lighthouse & SafetyAid programs Aging in Place / Long-Term Care Strategy 	<p>Root Causes: social determinants (indigeneity, income security, housing security, social inclusion)</p> <p>Populations: vulnerable, at risk, low income</p> <p>Interventions: closing the gap</p>



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		<p>Strategic Priorities</p> <ol style="list-style-type: none"> 1. Building Blocks for Employment 2. Targeted Supports for Those Most in Need 3. Food Security 4. Housing 5. Closing the Gap for Aboriginal Manitobans 6. Creating Opportunities for Youth 7. Early Childhood Development and Parenting Supports 	<p><u>Pillar Two: Education, Jobs and Income Support</u></p> <ul style="list-style-type: none"> • To ensure that more Manitobans participate in high school, postsecondary and adult education, and are prepared to participate in the labour market. <p>• To ensure that Manitobans have financial security through work, and access to income supports as needed.</p> <p>• To ensure that the number of Manitobans living in low-income is reduced.</p> <p><u>Pillar Three: Strong, Healthy Families</u></p> <ul style="list-style-type: none"> • To ensure that Manitoba children and families are emotionally and physically healthy, safe and secure, socially engaged and responsible, and have access to supports that allow them to reach their full potential. <p><u>Pillar Four: Accessible, Co-ordinated Services</u></p> <ul style="list-style-type: none"> • To ensure that Manitoba government services are accessible, coordinated and integrated across departments. 	<p><u>Pillar Two: Education, Jobs and Income Support</u></p> <ol style="list-style-type: none"> 5. Graduation rates. 6. Participation in adult learning programs. 7. Employment rates. 8. Average weekly earnings. 9. Minimum wage rates. 10. Low-income rates. 11. Income inequality. 12. Post-secondary education participation. <p><u>Pillar Three: Strong, Healthy Families</u></p> <ol style="list-style-type: none"> 13. Early Development Instrument scores. 14. Availability of childcare. 15. Children in care. 16. Teen birth rates. 17. Potential Years of Life Lost (PYLL) by income quintile. 18. Prevalence of chronic disease by income quintile. <p><u>Pillar Four: Accessible, Co-ordinated Services</u></p> <ol style="list-style-type: none"> 19. Average monthly number of people receiving co-ordinated home care services. 20. Continuity of physician care. 21. Number of people using Access Centres. 	<p><u>Pillar Two: Education, Jobs and Income Support</u></p> <ul style="list-style-type: none"> • Rewarding Work – programs that support Manitobans as they move from income assistance to employment • marketAbilities initiatives – supports for persons with disabilities to help them find employment • Let’s Make a Better Deal™ – Manitoba’s five-year plan for stronger consumer protection • Bright Futures Fund – encourages at-risk students to stay in school and pursue college and university • Training for Tomorrow Scholarship Program – encourages women to enter math, science and technology college training • ACCESS programs at universities and colleges – academic, personal and financial support to provide opportunities for under-represented Manitoba groups to access post-secondary education <p><u>Pillar Three: Strong, Healthy Families</u></p> <ul style="list-style-type: none"> • Healthy Child Manitoba • Family Choices: Manitoba’s Five-



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			<ul style="list-style-type: none"> To ensure that Manitobans have access to information and supports that are responsive to their needs. 		<ul style="list-style-type: none"> Year Agenda for Early Learning and ChildCare Changes for Children: Strengthening the Commitment to Child Welfare Action Plan Tracia’s Trust: Manitoba’s Sexual Exploitation Strategy Reclaiming Hope: Manitoba’s Youth Suicide Prevention Strategy Manitoba Women’s Health Strategy The Northern Healthy Foods Initiative Children’s disABILITY Services Thrive! Manitoba’s Autism Strategy The Age-Friendly Intergenerational Initiative ManitobaParentZone.ca Grants to agencies supporting low income families in their communities <p><u>Pillar Four: Accessible, Coordinated Services</u></p> <ul style="list-style-type: none"> ACCESS centres – bringing health and social services together under one roof Connecting Employment Manitoba and Employment and Income Assistance (EIA) – getting Manitobans direct access to the supports they



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					<p>need to transition from EIA benefits to employment and financial independence</p> <ul style="list-style-type: none"> Manitoba Children and Youth Opportunities – a new provincial department dedicated to children and youth, with a focus on preventing crime by giving kids access to educational, recreational and mentorship opportunities MYTEAM: Manitoba Youth Transitional Employment Assistance Mentorship – helping youth transition from child welfare services to successful adulthood Consolidated Specialized Services for Children and Youth with Disabilities – an innovative, one-stop rehabilitation centre that offers integrated special services for children and youth with disabilities
Ontario	<i>Evidence, knowledge and action for a healthier Ontario.</i> Strategic Plan 2014 – 2019. Public Health Ontario	Goal 1 – Provide scientific and technical expertise to strengthen Ontario’s public health sector and support the achievement of its goals	<p>Goal 2 – Accelerate integrated population health monitoring</p> <p>Goal 2.1 – Accelerate the development of a data hub, in collaboration with our health system partners, that enables integrated population health monitoring</p>	<p>Goal 2 – Accelerate integrated population health monitoring</p> <ul style="list-style-type: none"> Creating a hub of public health information that synthesizes data from multiple sources and reflects the complex interactions between determinants of health Enabling more consistent access to quality data for assessing the health of the population and 	<p>Health Status: health inequality, health inequity</p> <p>Root Causes: risk factors, risk conditions, social determinants</p> <p>Populations: priority populations, understudied</p>



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		<p>Goal 2 – Accelerate integrated population health monitoring</p> <p>Goal 3 – Enable policy, program and practice action</p> <p>Goal 4 – Advance public health evidence and knowledge</p>	<ul style="list-style-type: none"> Continue to work with partners (e.g., ICES) who are well positioned to create a secure and robust environment to assemble, organize, manage, and integrate data, including data from PHO’s laboratories. Maintain our trusted partner status by upholding strong privacy and confidentiality principles. Assess gaps in current data, contribute our own data, support the acquisition of new data sources, and incorporate data from areas traditionally unavailable to public health and the health care system to understand the complexity of factors influencing the population’s health. Establish innovative and effective processes to organize, integrate, analyze and interpret this data. <p>Goal 2.2 – Produce and disseminate tools and resources which transform data to information and knowledge that guide public health action</p>	<p>health inequalities and leading to improved identification of priority populations</p> <ul style="list-style-type: none"> Improving methodologies for data collection and analytics to reduce resource costs and allow more efficient use of time, human and financial resources Producing analytic tools and compelling representations of data — ones that are easily understood, and can be used to interpret/understand data and support real-time action Supporting more consistent data collection, analytics and communication throughout the public health sector. <p><u>Goal 3 – Enable policy, program and practice action</u></p> <ul style="list-style-type: none"> Implementing a strategic professional development and continuing education plan that provides a roadmap to increase knowledge and skills Empowering decision-making and change management at all levels of the sector Demonstrating measurable change in practice Influencing policy and program development. 		<p>populations</p> <p>Interventions: population health interventions</p>



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			<ul style="list-style-type: none"> Analyze and interpret data, transforming it into knowledge products that support decision-making and action. Create standardized tools and methodologies to support policy and practice at local and provincial levels across sectors. Find innovative ways to introduce genomic data into public health practice. Identify health inequities through measuring, collecting, analyzing, and reporting data, including the health data about understudied and priority populations. <p>Goal 2.3 – Develop and apply analytic and presentation methodologies that inform population health monitoring</p> <ul style="list-style-type: none"> Use centralized analytic approaches to achieve system-wide efficiencies in the collection and analysis of aggregated data. Maintain the capacity to analyze data at the biologic and individual levels, to investigate the complex linkages between health 	<p>Goal 4 – Advance public health evidence and knowledge</p> <ul style="list-style-type: none"> Establishing and contributing to innovative methods and approaches for inquiry of high relevance to public health Achieving academic excellence by traditional peer review metrics of scientific and academic performance Improving understanding of complex public health issues, inter-sectoral collaboration and participation in solving public health problems Producing highly-regarded and utilized research and knowledge products, which contribute to the emerging field of implementation science and improve population health interventions. 	



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			<p>determinants.</p> <ul style="list-style-type: none"> • Evolve web-accessible analytic and presentation methodologies for population health assessment and surveillance that give policy makers and health professionals summary information at-a-glance to enable just-in-time decisions. • Employ effective data visualization strategies to ensure complex information and interactions are understandable to lay audiences. <p>Goal 3 – Enable policy, program and practice action</p> <p>Goal 3.1 – Synthesize and disseminate knowledge and leading practices in public health to accelerate their application into practice</p> <ul style="list-style-type: none"> • Provide expert advice, consultation and interpretation of results, data and evidence to support clinical and public health practice. • Develop knowledge products that synthesize and appraise the best 			



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			<p>evidence with the Ontario context, epidemiology and practice.</p> <ul style="list-style-type: none"> • Provide a comprehensive suite of tools and supports that are appropriate to different audiences, settings and contexts. • Foster change in individual practice, in organizations and at the system-level with innovative approaches, supportive leadership and collaborative problem-solving. <p>Goal 3.2 – Provide evidence and tools to influence policy and program development</p> <ul style="list-style-type: none"> • Identify potential policy and programs that support healthier Ontarians and reduce inequities. • Support policy makers and advocates for healthy public policy by contextualizing and packaging evidence for policy and program consideration and by fostering policy and program change. <p>Goal 3.3 – Build skills, capacity and competencies in Ontario’s health workforce to</p>			



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			face tomorrow's public health issues tomorrow's public health issues <ul style="list-style-type: none"> • Champion leadership development among Ontario's public health workforce. • Inspire and develop the next generation of professionals. • Be a leader in professional development and continuing education. • Collaborate with other organizations on innovative delivery and content. <p>Goal 4 – Advance public health evidence and knowledge</p> <p>Goal 4.1 Lead the generation of new public health knowledge in priority areas</p> <p>Goal 4.2 Develop innovative approaches and methodologies for public health implementation science</p> <p>Goal 4.3 Evaluate and enhance complex population health interventions</p> <p><i>Population health interventions are policies, programs and resource</i></p>		



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			<p><i>distribution approaches that impact a large number of people by changing the underlying conditions of risk and reducing health inequities. Such interventions require broad action across sectors and disciplines, across society (individual, family, community) and across levels of government. This type of research and evaluation depends on methods that are more comprehensive than those used to address clinical interventions.</i></p> <ul style="list-style-type: none"> • Produce knowledge about population health policy and program interventions that operate within or outside the health sector. • Conduct research that fills knowledge gaps in areas that are fundamental to the success of high-impact population health interventions. • Integrate diverse domains of evidence while working with partners and multi-sectoral teams to advance population health interventions. 		



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			<ul style="list-style-type: none"> Develop new approaches, and apply existing methods in innovative ways, to evaluate the implementation and outcomes of multi-level and multi-sectoral population and public health interventions. 			
Quebec	Note: The overarching framework for public health in Quebec is articulated in its <i>Public Health Act</i> (see Appendix C - Table C1)					
Newfoundland & Labrador						
Nova Scotia						
New Brunswick	<p><i>Above & Beyond Together</i></p> <p>Strategic Plan 2012 – 2015</p> <p>Office of the Chief Medical Officer of Health</p>	<p>Strategic Priority 1</p> <p>Strengthen the surveillance and health assessment capacities of the Office of the Chief Medical Officer of Health (OCMOH)</p> <p>Strategic Priority 2</p> <p>Build the knowledge, education and advocacy capacities of the OCMOH</p> <p>Strategic Priority 3</p> <p>Build efficient and effective policies and programs</p>	<p>STRATEGIC OBJECTIVES</p> <p><u>Strategic Priority 1</u></p> <p>1.1 Improve surveillance and health assessment practices.</p> <p><u>Strategic Priority 2</u></p> <p>2.1 Understand health inequities.</p> <p>2.2 Strengthen public health education and communication.</p> <p>2.3 Improve advocacy practices and results.</p> <p><u>Strategic Priority 3</u></p> <p>3.1 Design efficient and sustainable administrative and program policies within the context of existing</p>		<p><u>Strategic Priority 1</u></p> <ul style="list-style-type: none"> Provide scientific and technical leadership and strengthen partnerships in order to create more standardized and coordinated approaches to surveillance, assessment and reporting of population health, illnesses and associated risk factors in New Brunswick and its regions Develop an OCMOH population health assessment, surveillance, analysis and dissemination strategy Develop an OCMOH action plan which will improve data collection, quality, notification and surveillance processes 	<p>Health Status: health inequity</p> <p>Root Causes: risk factors, social determinants (indigeneity)</p> <p>Populations: at risk, vulnerable</p> <p>Interventions: closing the gap</p>



Jurisdiction	Title of Framework	Strategic Goals			Equity Reference
		Strategic Goals	Objectives/Strategies	Outcomes/Measures	
			resources. 3.2 Promote and support healthy nutrition and food safety. 3.3 Improve the health of First Nations' populations. 3.4 Enhance children's health. 3.5 Prevent unintentional injuries. 3.6 Prevent health hazards.		<p><u>Strategic Priority 2</u></p> <ul style="list-style-type: none"> • Develop a conceptual discussion paper on health inequities in New Brunswick • Determine existing gaps in programs/services • Develop a public health communication framework • Review current advocacy targets and practices, and identify gaps and weaknesses • Develop an advocacy action plan to address gaps and weaknesses • Generate and disseminate information and evidence to enable informed discussions and action <p><u>Strategic Priority 3</u></p> <ul style="list-style-type: none"> • Identify current administrative policies • Identify gaps and determine priorities • Develop administrative policies • Define public health roles and responsibilities • Research and budget resources appropriately to current, expanded or new programs • Develop a food framework • Develop a food action plan



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		Strategic Goals	Objectives/Strategies	Outcomes/Measures	
				<ul style="list-style-type: none"> Operationalized Through • Develop a Public Health nutrition framework • Determine gaps in provincial public health programs and services affecting the First Nations' population • Develop an action plan to address gaps in provincial public health programs and services to First Nations people • Develop an OCMOH framework and an action plan for healthy children • Develop a framework and an OCMOH action plan for the prevention of unintentional injuries • Develop a plan to work in partnership with stakeholders who are involved in transportation planning, land use and building construction decisions in order to promote a public health lens in creating built environments • Develop a framework to integrate Health Impact Assessments into Environmental Impacts Assessments for proposed projects which have a potential effect on population health 	



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New Brunswick	<i>Overcoming Poverty Together.</i> The New Brunswick Economic and Social Inclusion Plan 2014-2019	<p><u>4 Pillars:</u></p> <ol style="list-style-type: none"> 1. Community Empowerment 2. Learning 3. Economic Inclusion 4. Social Inclusion 	<p><u>Global Objective:</u></p> <p>To foster the economic and social inclusion of all New Brunswickers and reduce poverty through increased community capacity and collaboration of the four sector partners.</p> <p><u>Specific Objectives by Pillar:</u></p> <p>Community Empowerment</p> <ol style="list-style-type: none"> 1. Foster community development through community asset mobilization. 2. Foster an entrepreneurial spirit to promote economic and social inclusion. 3. Share and communicate information to improve coordination of community activities and regional initiatives that foster economic and social inclusion. 4. Support creation of a "one-stop shop" to inform people about government and non-profit organization programs related to economic and social inclusion. 5. Celebrate communities' best practices and success 	<p><u>Global Measures:</u></p> <p>Reduce income poverty by 25% and deep income poverty by 50%.</p>	<p>Root Causes: social determinants (assets, social inclusion, income security, assets, rural)</p> <p>Populations: marginalized, vulnerable</p>	



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		Strategic Goals	Objectives/Strategies	Outcomes/Measures		Operationalized Through
			<p>stories.</p> <p>6. Promote the spirit of volunteerism in our communities.</p> <p>7. Support the alignment of community volunteer organizations and initiatives.</p> <p>Learning</p> <p>8. Reinforce and build upon capacity of parents, families, caregivers and communities to support children and youth in their learning.</p> <p>9. Support and promote literacy in early childhood development and education.</p> <p>10. Extend and strengthen the concept of innovative school models, such as entrepreneurial community schools and community-based school programming.</p> <p>11. Promote skill-based mentoring and afterschool programming and support participation of children and youth living in low-income families.</p> <p>12. Support community-based initiatives in</p>			



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			literacy, financial literacy, adult education, skill development and workplace entry preparation. 13. Support learning initiatives related to career development and employment counselling services for people with low incomes . Economic Inclusion 14. Explore concept of a living wage. 15. Consider the creation of comprehensive pay equity legislation. 16. Promote inclusion in the workplace. 17. Support flexible work place conditions to generate opportunities for people with barriers to employment and/or unique work practices and availability. 18. Foster entrepreneurship. 19. Promote the support of local and micro businesses. 20. Promote and support development, creation and sustainability of a social enterprise ecosystem.		



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			<p>Social Inclusion</p> <ol style="list-style-type: none"> 21. Promote and support community-based initiatives related to food preparation, food safety and access to healthy food. 22. Promote transition of food banks to community-based food centres. 23. Encourage initiatives that address availability of nutritional food and food management and coordination in emergency food programs. 24. Promote the establishment of community based breakfast programs in all public schools. 25. Support sustainability and quality of existing affordable housing options. 26. Encourage innovative community-based housing solutions for affordable, accessible, quality, mixed housing communities. 27. Develop a comprehensive rural and urban 		



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			transportation strategy for the province. 28. Promote and support community-based alternative transportation systems.		
Prince Edward Island					
Yukon					
Northwest Territories					
Nunavut					